

Acorn Energy Community Solar Project

2012 Vermont Community Energy and Climate Action Conference

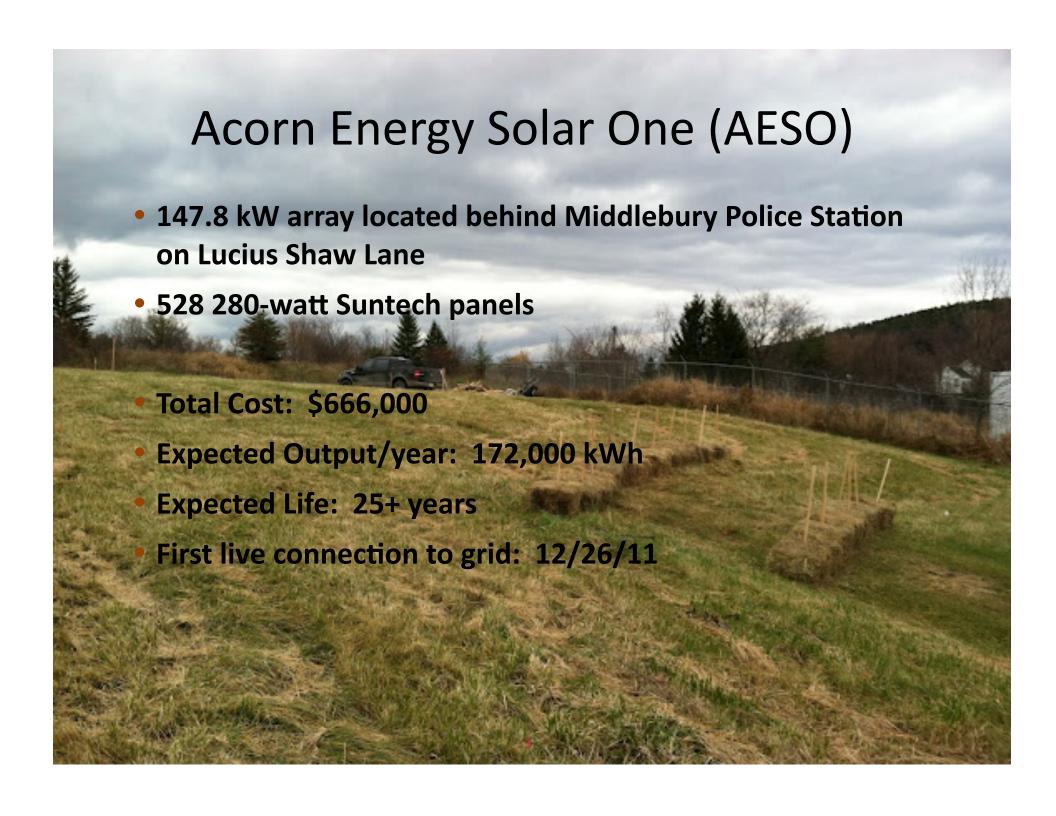
December 1, 2012



Acorn Energy Co-op

- Founded in 2008 as spinoff from Addison County Relocalization Network (ACORN)
- Focused on promoting renewable energy and energy efficiency for members in Addison, Rutland and Chittenden counties
- Initial focus on wood pellets and Solar Hot Water
- Completed three full years of successful operations
- Over 200 members, 600 on e-mail list
- Over 80 customers for pellets and SHW
- Board comprised of 7 10 members with substantial expertise in renewable energy, other co-ops, business, engineering, journalism
- Advisory Board of 16 area business, government and educational leaders





Development of Acorn Energy Solar One

Main issues involved:

- Finding a suitable site
- Arranging financing both equity and debt
- Applying for incentives federal and state
- Signing up member-customers
- Selecting a vendor and completing contracts, etc.
- Managing a myriad of inter-related details



AESO: Organizations Involved

- Collaboration among:
 - Acorn Energy Co-op (developer)
 - Town of Middlebury (provided land)
 - Co-operative Insurance Companies (50% equity financing)
- Debt financing by National Bank of Middlebury and VEDA (25% each)
- Construction by Alteris (part of Real Goods Solar)
- Grid Connection: CVPS (now GMP)
- Technical Expertise: Encore Redevelopment of Burlington
- Attorney: Dunkiel, Saunders of Burlington
- Accountants: Bilodeau Wells & Co of Essex Junction





AESO Timeline

- June, 2010 Early AESO planning
- June, 2011 MOU with Town to lease land
- July MOU with Co-op Insurance to provide equity investment
- August Commitment letters from lenders
- October Financial closing
- November Construction began
- December 26, 2011 Electricity generation began
- Concept to completion: 18 months
- Construction: 39 days







AESO Construction

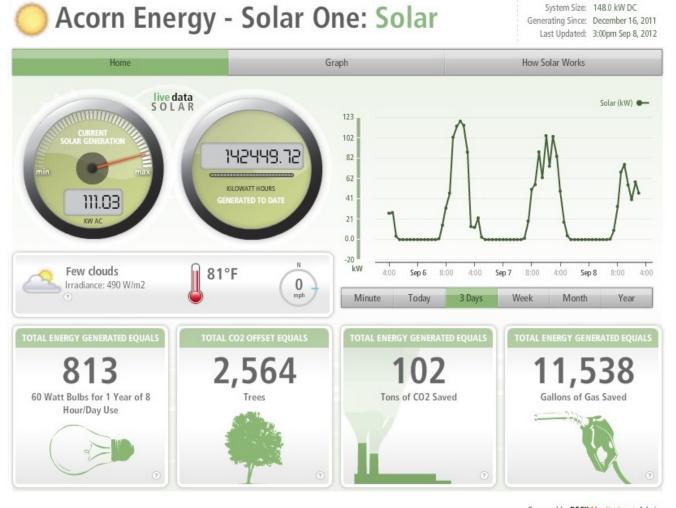






Monitoring AESO Output in Real Time

http://live.deckmonitoring.com/?id=acorn_energy_solar_one





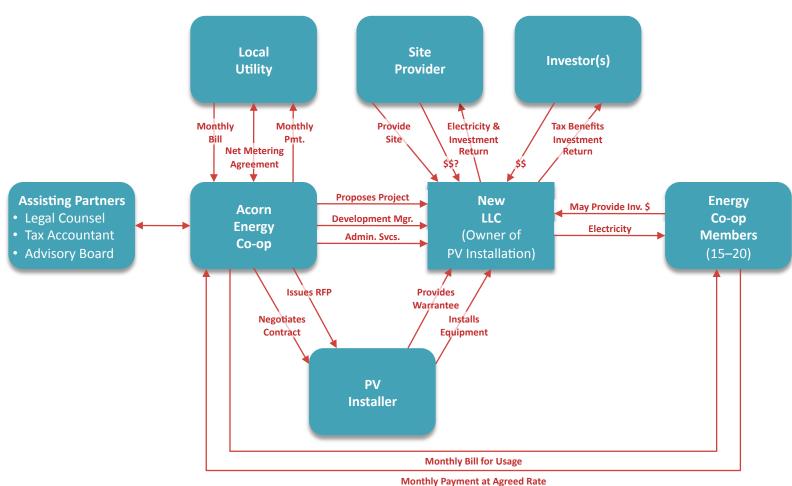


Acorn Energy Co-op's Role as Project Developer

- Locate a suitable site
- Develop preliminary design
- Organize appropriate legal (LLC) structure
- Secure lead equity and debt financing commitments and identify credits/incentives
- Sign up group of investors and subscribers
- Obtain necessary certificates and permits
- Evaluate proposals and select solar contractor
- Oversee project construction activities
- Provide for ongoing site maintenance



Financial and Legal Structure







2012 Governor's Award for Environmental Excellence

- Presented to Acorn Renewable Energy Co-op for Acorn Energy Solar One,
- "In recognition of efforts to conserve and protect natural resources, prevent pollution, and promote environmental sustainability."
- Award Ceremony at UVM on May 15, 2012





Lessons learned – Financing and Construction

Lead equity investor was key

Low interest loans considerably help financial performance
Achieved a blended rate of 5% (4% from VEDA and 6% from NBM)

Co-op Insurance's willingness to guarantee the loans was key for lenders

MOU to closing took approximately four months

Construction timeframe from groundbreaking to electricity generation

– 39 days

www.acornenergycoop.com

